

# Michaela Community School

North End Road, Wembley, London HA9 0UU

## Inspection dates

23–24 May 2017

<b>Overall effectiveness</b>	<b>Outstanding</b>
Effectiveness of leadership and management	<b>Outstanding</b>
Quality of teaching, learning and assessment	<b>Outstanding</b>
Personal development, behaviour and welfare	<b>Outstanding</b>
Outcomes for pupils	<b>Outstanding</b>
Overall effectiveness at previous inspection	Not previously inspected

## Summary of key findings for parents and pupils

### This is an outstanding school

- From their starting points, all groups of pupils make rapid progress in a wide range of subjects, including English, mathematics, science, humanities, French, art and music.
- Leaders and governors have ensured that teaching, learning and assessment are consistently effective and secure pupils' outstanding outcomes. Teachers' expectations of pupils' academic achievement are demanding and ambitious.
- Leaders promote equality of opportunity exceedingly well. Additional funding is used carefully. Leaders and teachers ensure that outcomes for eligible pupils, including disadvantaged pupils and those who have special educational needs and/or disabilities, are outstanding.
- The school's leaders and governors are successful in their aim to encourage pupils' strong personal, social and emotional development. Pupils have very positive attitudes to learning and show powerful determination to achieve as well as they can. They hold high aspirations for their future lives.
- Pupils develop a love of books and reading. They talk about their favourite authors and the books they enjoy most. Support tailored to pupils' needs ensures that pupils who struggle with reading, writing and mathematics when they join the school catch up quickly.
- All pupils practise speaking and listening through regular discussions and become confident speakers. Pupils share their ideas readily. They ask questions of others and listen attentively.
- Pupils conduct themselves exceptionally well in lessons and around the school. They are polite, respectful and caring young people. Pupils know what steps to take to keep themselves safe from harm in a variety of contexts.
- Extra-curricular clubs, including chess, reading, multiplication tables, art and creative writing, are popular and well attended. Most-able pupils in the 'rhetoric' persuasive speaking club are challenged to develop and deepen their interests.
- Since the school opened, leaders and governors have worked very effectively together with staff, pupils, parents and carers to establish a strong sense of community at the school. Pupils typically commented that they feel part of a close-knit family.
- Over recent time, diminished access to sporting facilities has reduced the breadth of pupils' physical education.

## **Full report**

### **What does the school need to do to improve further?**

- Ensure that the school's provision for pupils' physical education is as consistently strong as other curriculum subjects.

## Inspection judgements

### Effectiveness of leadership and management

### Outstanding

- Leaders and governors have established and maintained a consistently ambitious culture at the school. Leaders have been highly successful in engaging the commitment and loyalty of staff and in motivating pupils to be ambitious for their future lives. In the survey, all teachers who responded were constantly positive about all aspects of the school's work. In discussions with inspectors, pupils spoke very proudly of their school.
- The leadership and management of teaching is extremely strong. Leaders make sure that teaching is consistently effective and supports outstanding outcomes for all groups of pupils. Teachers and leaders work very closely together and have a shared understanding of successful teaching approaches.
- Staff new to teaching benefit from close support and supervision from leaders that help them to develop the quality of their teaching. All teachers regularly observe one another and as a result they maintain teaching consistency and secure continual improvement. Leaders, teachers and governors regularly check the impact of teaching on pupils' learning.
- Leaders, governors and teachers are ambitious for the academic outcomes of the pupils. Careers advice and guidance encourage pupils to begin to think about and plan for the next stages in their education almost as soon as they join the school. Leaders ensure that pupils are encouraged to aim high for their future lives and aspire to reach their full potential.
- The curriculum ensures that pupils develop their knowledge and understanding across a broad and balanced range of subjects. Across subject areas, teachers have high expectations of pupils' reading, writing and numeracy, and support pupils' strengths in literacy and numeracy. Through very regular reading, the curriculum ensures that pupils enjoy books and develop strong preferences for the authors and types of books they appreciate the most.
- In recent time, reduced access to off-site sporting facilities has restricted the curriculum and provision for pupils' physical education. Pupils play table tennis and basketball at lunchtimes and in physical education, but other sporting activities are limited.
- Daily discussions in assemblies and at lunchtime cover an exceptionally wide range of ideas, themes and topics. This fosters pupils' excellent spiritual, moral, social and cultural development. Pupils' knowledge and understanding of fundamental British values, including democracy, the rule of law, individual liberty, respect and tolerance, prepare them exceptionally well for life in modern Britain.
- Extra-curricular clubs at lunchtime and after school encourage pupils to extend their interests. Mathematics and public speaking clubs stretch the thinking of the most able pupils. Pupils take on roles as 'future leaders' and are responsible for recommending improvements to the school. Art and homework clubs, for example, were introduced following suggestions from the future leaders group.
- Leaders and governors measure closely the impact of additional funding on pupils' academic outcomes. They ensure that the pupil premium, Year 7 literacy and numeracy

catch-up premium and special educational needs funding are used effectively and all have a substantial and sustained impact on the learning and progress of eligible pupils.

## **Governance of the school**

- Governors and senior leaders have a shared vision for the school and are ambitious for all pupils at Michaela. Members of the governing body work very closely with senior leaders and visit the school regularly. They observe teaching and hold discussions with pupils in order to explore their views of the school's work.
- Governors set highly challenging targets. They know how the school uses the pupil premium and check how well additional funding supports the learning and progress of eligible pupils. The governing body measures the impact of the school's work on the outstanding academic outcomes of all pupils.
- Members of the governing body bring an extensive range of expertise to support the leadership and management of the school. They undertake relevant training to keep up to date with developments in education and safeguarding.

## **Safeguarding**

- The arrangements for safeguarding are effective.
- The leadership team has ensured that safeguarding arrangements are fit for purpose and records are detailed and of high quality. Training is effective in making sure that staff recognise possible signs that a pupil may be at risk of harm, including from extreme views about right and wrong, female genital mutilation or child sexual exploitation. Leaders and staff know the school community very well and have identified where particular vigilance is needed to safeguard pupils' welfare. Staff know what action they are expected to take should they have any concerns about a pupil's well-being. They are aware that all staff have a role to play in making sure that pupils are looked after and safe.
- The school works in partnership with a range of safeguarding agencies and follows up any concerns rapidly. Leaders provide guidance for parents, including through regular letters, in order to support them in keeping their children safe from harm.
- The curriculum encourages pupils to build a clear sense of possible risks to their safety. Pupils speak knowledgeably about wide-ranging ways to avoid unsafe situations outside school. They are aware of a broad variety of precautions they can take in order to keep themselves safe from harm, including when travelling on public transport, using computers or how to deal with peer pressure and extremist ideas about right and wrong.

## **Quality of teaching, learning and assessment**

## **Outstanding**

- Teaching is dependably well organised. Teachers make their expectations extremely clear. Established routines help to ensure that no time is wasted when pupils move from one activity to another.

- Teaching is reliably lively and engaging. It captures and holds pupils' attention. Teachers routinely set demanding tasks that motivate pupils and encourage them to think hard. Pupils' exemplary social skills are developed through the activities teachers select.
- Across years and subject areas, teachers use approaches that support pupils' learning very effectively over time, as the striking progress seen in pupils' subject books shows. Teachers set very regular homework tasks that help pupils to master what they learn in class.
- Teaching develops pupils' literacy consistently effectively. For example, pupils learn and use key subject vocabulary that enables them to express their ideas precisely and accurately. Across subjects, pupils read and write very regularly.
- Teaching and the curriculum support pupils in building confidence in numeracy. Teachers ensure that pupils know how to use a variety of ways to solve problems swiftly and accurately.
- Teachers acknowledge pupils' efforts and spur pupils on. In response, pupils characteristically strive to complete the tasks teachers set and present their work very neatly.

## Personal development, behaviour and welfare

## Outstanding

### Personal development and welfare

- The school's work to promote pupils' personal development and welfare is outstanding.
- Attitudes to learning are exemplary. Pupils know how to be successful learners because leaders and teaching staff actively encourage pupils' social and emotional development. Pupils typically said that they understand how hard work now will help to prepare them very well for the next stages of their education.
- Pupils' self-confidence matures rapidly. Teachers and leaders challenge pupils to speak in front of their peers and adults and share their views. Pupils learn how to speak publicly and do so with self-assurance. They constantly show that they understand the importance of listening carefully to the adults and one another.
- Pupils are readily appreciative and caring. They acknowledge enthusiastically what members of the school community have done well and generously celebrate the successes and achievements of others.
- Pupils have an extensive understanding of possible risks to their safety. They are in no doubt that leaders and staff will deal quickly and effectively with any problems that may occur. Pupils are consistently clear that any instances of bullying are exceptionally rare.

### Behaviour

- The behaviour of pupils is outstanding. Pupils are polite, well mannered and very respectful. They conduct themselves exceedingly sensibly around the school. In class, they are reliably composed and attentive to teaching staff.

- Pupils behave responsibly and are highly self-disciplined. They follow the school's conduct guidelines conscientiously so that lessons run very smoothly and without interruption. The school is an extremely calm and safe learning environment. It is very well maintained, and graffiti- and litter-free.
- Pupils know the importance of attending school every day and arriving on time so that no learning is missed. Pupils' attendance rates are consistently much higher than national averages. Persistent absence is well below national proportions. Pupils value the school's rewards for high attendance, and those who have been awarded 100% attendance badges wear them proudly.

### **Outcomes for pupils**

### **Outstanding**

- Pupils make exceedingly strong progress across Years 7 to 9 and across subject areas, including English, mathematics, science, humanities, French, art and music. As a result of outstanding teaching, work in pupils' books shows that, over time, all groups of pupils make consistently accelerated progress from their starting points.
- Disadvantaged pupils make substantial progress and achieve as well as other pupils. Leaders and teachers have equally high expectations of all pupils. They make sure that the pupil premium funding is used effectively and that disadvantaged pupils who need additional support are helped and make rapid progress.
- The most able pupils, including most-able disadvantaged pupils, make exceedingly strong progress over time. They are challenged by demanding work that motivates them to meet their teachers' expectations.
- Pupils who have special educational needs and/or disabilities are encouraged and supported effectively. They make similar exceptional progress from their starting points at a similar rate to all pupils.
- Pupils who need to catch up are identified quickly when they join the school. As a result of the carefully tailored support they receive, they catch up quickly in reading, writing and mathematics.

## School details

Unique reference number	140862
Local authority	Brent
Inspection number	10022224

This inspection of the school was carried out under section 5 of the Education Act 2005.

Type of school	Secondary comprehensive
School category	Academy free school
Age range of pupils	11 to 19
Gender of pupils	Mixed
Number of pupils on the school roll	360
Appropriate authority	The governing body
Chair	Suella Fernandes
Headteacher	Katharine Birbalsingh
Telephone number	0208 795 3183
Website	<a href="http://mcsbrent.co.uk/">http://mcsbrent.co.uk/</a>
Email address	<a href="mailto:info@mcsbrent.co.uk">info@mcsbrent.co.uk</a>
Date of previous inspection	Not previously inspected

## Information about this school

- The school meets requirements on the publication of specified information on its website.
- The school complies with Department for Education guidance on what academies should publish.
- Michaela Community School opened in September 2014 with its first intake of pupils in Year 7. Currently, the school has pupils in Years 7 to 9. There are no pupils in Years 10 and 11 and no students in 16 to 19 provision. The school will continue to grow in size each year until there are four classes in each year from Years 7 to 11 and four classes in each year in 16 to 19 provision.
- The proportion of pupils at the school who are disadvantaged is above the national average. The proportion of pupils who have special educational needs and/or disabilities is average.

- Fewer pupils join and leave the school partway through their secondary education compared with pupils nationally.
- The school uses no alternative provision.
- The school has no national assessment results by which to measure the school's performance against the current government floor standards because there are no pupils thus far in Year 11.



## Information about this inspection

- The inspection team visited teaching sessions across a wide range of subject areas in Years 7 to 9. The majority of these visits were conducted together with members of the senior leadership team.
- Inspectors held meetings with the headteacher and senior leaders. Inspectors looked at work in pupils' books and spoke to pupils informally during observations of teaching and around the school. They also met with groups of pupils from Years 7 to 9. Inspectors listened to selected pupils read.
- Inspectors held a meeting with two governors.
- Inspectors looked at a range of documents provided by the school, including assessment information and the self-evaluation report. The school's records relating to safeguarding were also checked.
- There were 71 responses to the Ofsted online survey, Parent View. The inspectors took account of these, along with 31 responses to the staff questionnaire.

## Inspection team

Madeleine Gerard, lead inspector	Her Majesty's Inspector
Diane Khanna	Ofsted Inspector
Matt Tiplin	Her Majesty's Inspector

Any complaints about the inspection or the report should be made following the procedures set out in the guidance 'Raising concerns and making a complaint about Ofsted', which is available from Ofsted's website: [www.gov.uk/government/publications/complaints-about-ofsted](http://www.gov.uk/government/publications/complaints-about-ofsted). If you would like Ofsted to send you a copy of the guidance, please telephone 0300 123 4234, or email [enquiries@ofsted.gov.uk](mailto:enquiries@ofsted.gov.uk).

In the report, 'disadvantaged pupils' refers to those pupils who attract government pupil premium funding: pupils claiming free school meals at any point in the last six years and pupils in care or who left care through adoption or another formal route. [www.gov.uk/pupil-premium-information-for-schools-and-alternative-provision-settings](http://www.gov.uk/pupil-premium-information-for-schools-and-alternative-provision-settings).

You can use Parent View to give Ofsted your opinion on your child's school. Ofsted will use the information parents and carers provide when deciding which schools to inspect and when and as part of the inspection.

You can also use Parent View to find out what other parents and carers think about schools in England. You can visit [www.parentview.ofsted.gov.uk](http://www.parentview.ofsted.gov.uk), or look for the link on the main Ofsted website: [www.gov.uk/government/organisations/ofsted](http://www.gov.uk/government/organisations/ofsted).

The Office for Standards in Education, Children's Services and Skills (Ofsted) regulates and inspects to achieve excellence in the care of children and young people, and in education and skills for learners of all ages. It regulates and inspects childcare and children's social care, and inspects the Children and Family Court Advisory and Support Service (Cafcass), schools, colleges, initial teacher training, further education and skills, adult and community learning, and education and training in prisons and other secure establishments. It assesses council children's services, and inspects services for children looked after, safeguarding and child protection.

If you would like a copy of this document in a different format, such as large print or Braille, please telephone 0300 123 1231, or email [enquiries@ofsted.gov.uk](mailto:enquiries@ofsted.gov.uk).

You may reuse this information (not including logos) free of charge in any format or medium, under the terms of the Open Government Licence. To view this licence, visit [www.nationalarchives.gov.uk/doc/open-government-licence/](http://www.nationalarchives.gov.uk/doc/open-government-licence/), write to the Information Policy Team, The National Archives, Kew, London TW9 4DU, or email: [psi@nationalarchives.gsi.gov.uk](mailto:psi@nationalarchives.gsi.gov.uk).

This publication is available at [www.gov.uk/ofsted](http://www.gov.uk/ofsted).

Interested in our work? You can subscribe to our monthly newsletter for more information and updates: <http://eepurl.com/iTrDn>.

Piccadilly Gate  
Store Street  
Manchester  
M1 2WD

T: 0300 123 4234  
Textphone: 0161 618 8524  
E: [enquiries@ofsted.gov.uk](mailto:enquiries@ofsted.gov.uk)  
W: [www.gov.uk/ofsted](http://www.gov.uk/ofsted)

© Crown copyright 2017